Count and dollars tell different stories

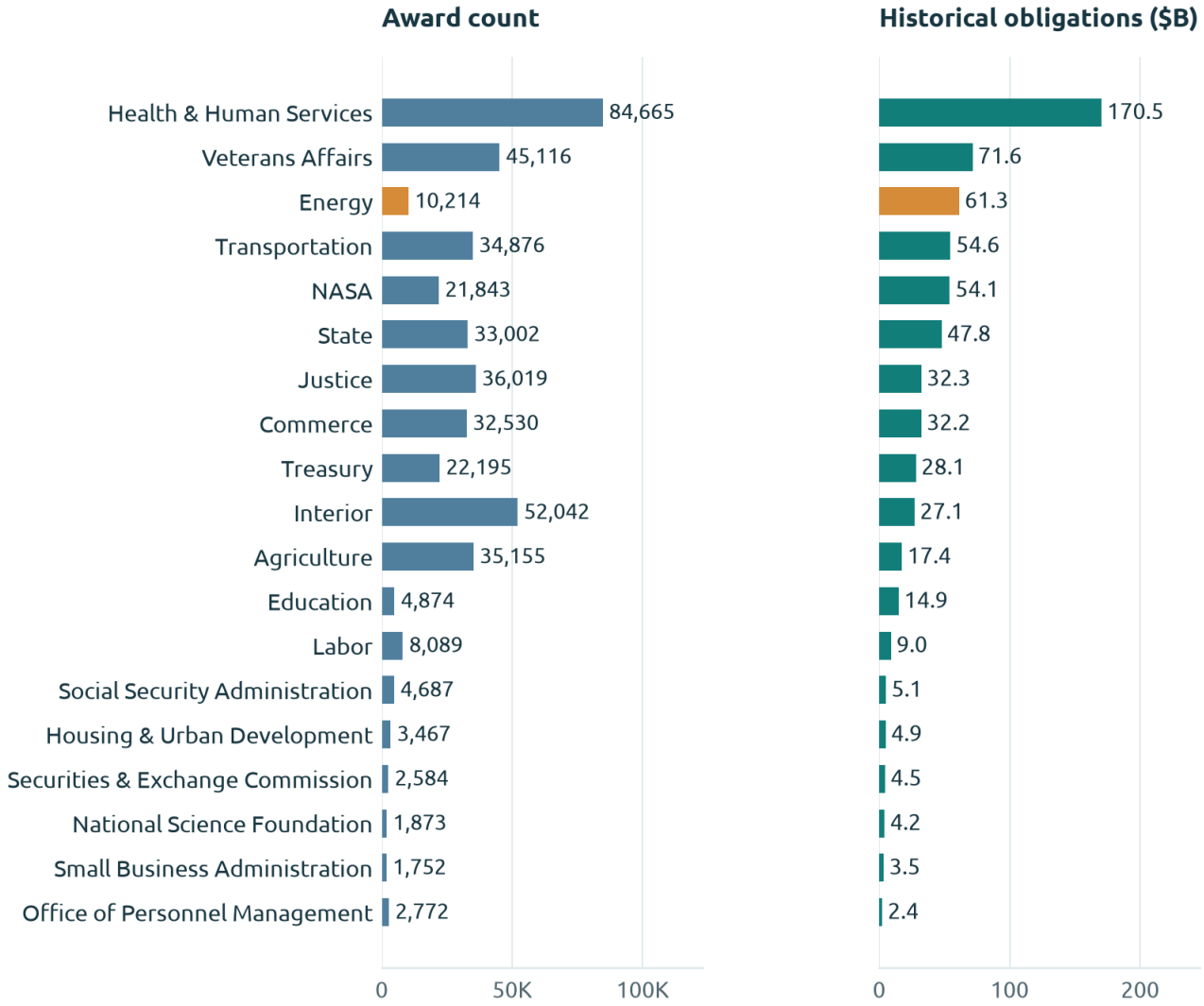
A visual look at the selected civilian contracting portfolio, including completed awards.

437,755
award summaries

$645.5B
net historical obligations

19
non-DHS agencies

12
selected NAICS codes



Energy ranks 11th by award count, but third by historical obligations.
Its 10,214 awards are 2.3% of the portfolio; its $61.3B is 9.5% of recorded dollars.
The professional-services mix includes large national-laboratory operations.

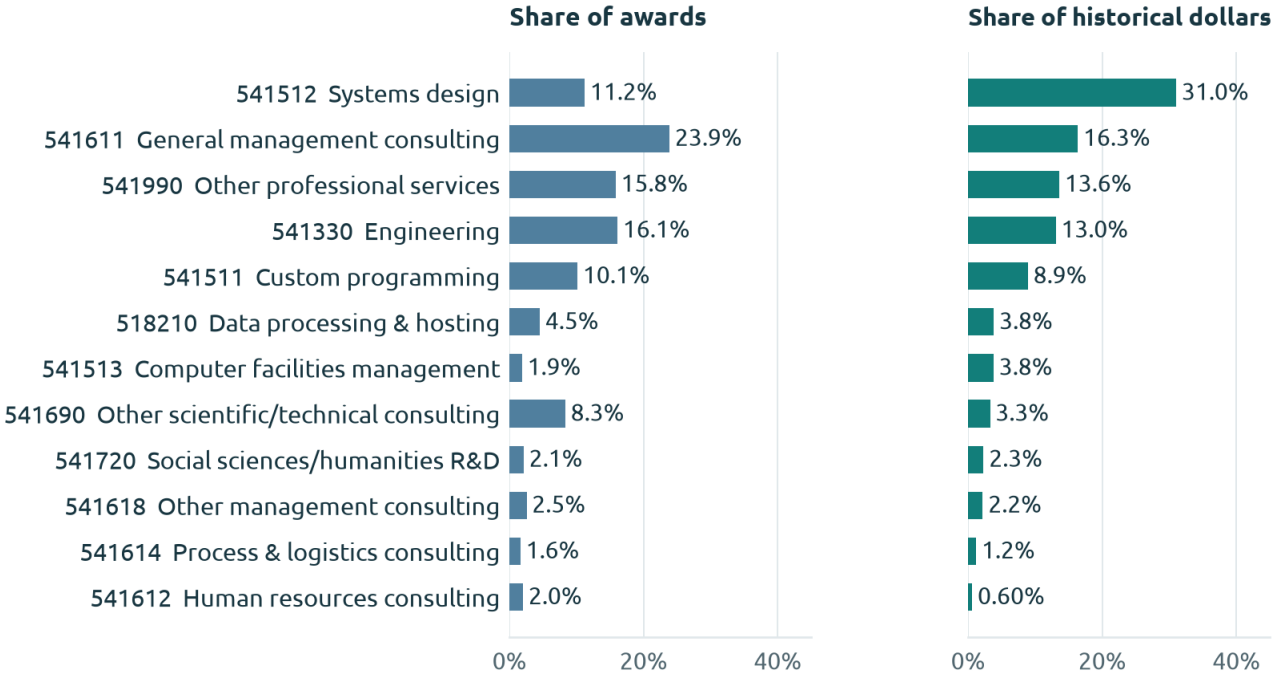
Population: all 437,755 captured awards; no active-award or start-year filter. Dollar totals are historical obligations on award summaries, not annual spending, future revenue or remaining value.

Source: USAspending award summaries via Recompete Radar. Dated snapshot.

Systems design leads the dollar mix

General management consulting leads the award count; agency mixes differ sharply.

Systems design: 11.2% of awards, 31.0% of historical obligations



Systems design holds $200.3B across 48,984 awards. General management consulting has more than twice as many awards (104,429), but $105.5B in historical obligations.

Different agencies, different work

Share of each agency's historical obligations. Eight largest agencies by dollars; all 12 codes retained.

	Systems design	General mgmt. consulting	Other prof. services	Engineering	Custom programming	Other 7 codes
Health & Human Services	**30.0%**	22.2%	13.6%	1.8%	9.0%	23.4%
Veterans Affairs	**61.2%**	12.9%	3.5%	6.6%	7.9%	8.0%
Energy	8.3%	6.5%	**67.8%**	9.3%	1.2%	6.9%
Transportation	13.3%	11.2%	9.3%	**48.3%**	6.5%	11.5%
NASA	19.7%	4.8%	5.6%	**52.4%**	3.7%	13.8%
State	26.1%	18.8%	6.8%	10.4%	4.9%	**33.1%**
Justice	**31.6%**	26.4%	5.1%	7.0%	16.3%	13.5%
Commerce	**45.1%**	12.8%	8.0%	6.1%	14.9%	13.0%

VA: 61.2% systems design. Transportation: 48.3% engineering. Energy: 67.8% other professional services.

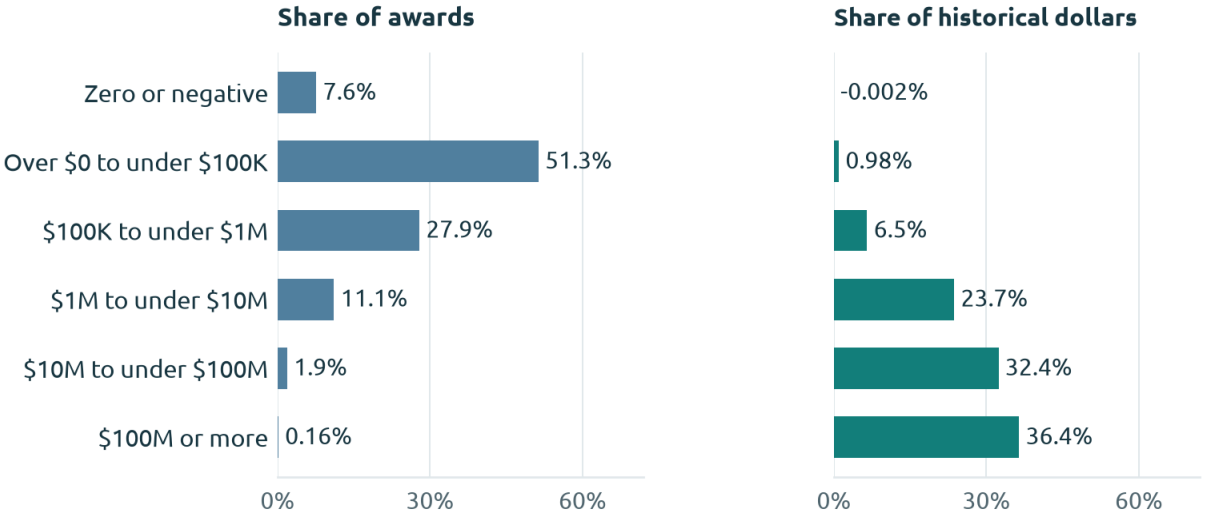
Source: USAspending award summaries via Recompete Radar. Dated snapshot.

The largest 1% carries 58.9% of dollars

4,378 large awards shape the portfolio; the median award records $56,355 in obligations.



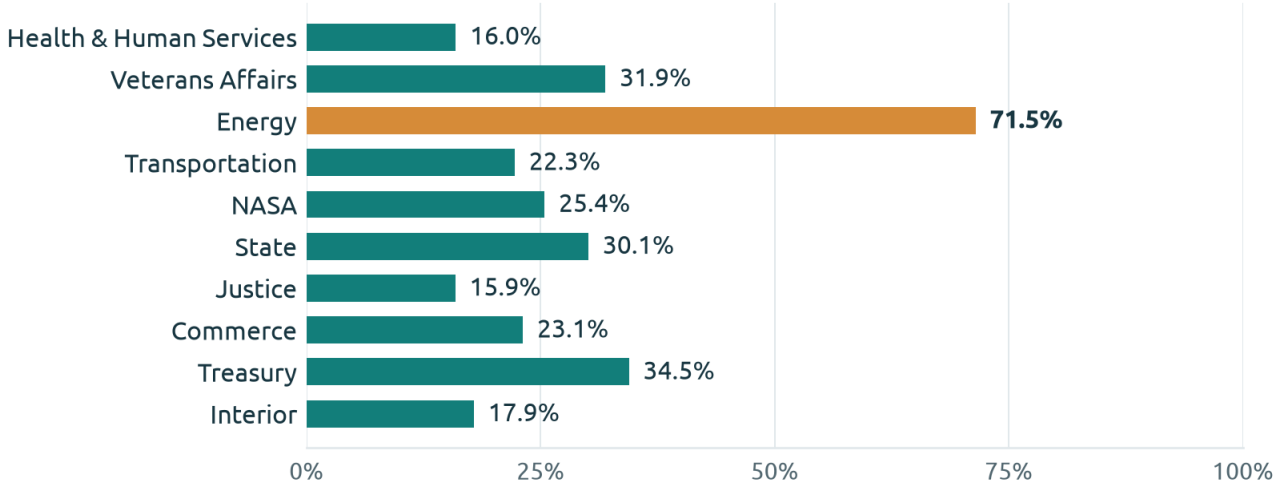
Size distribution: most awards are small; dollars accumulate at the top



Only 712 awards are $100M or larger: 0.16% of awards, 36.4% of historical obligations. The mean is $1.47M, about 26 times the median.

The five largest recipient UEIs hold very different shares by agency

Ten largest agencies by dollars. Each agency has its own top five; shares use historical obligations.



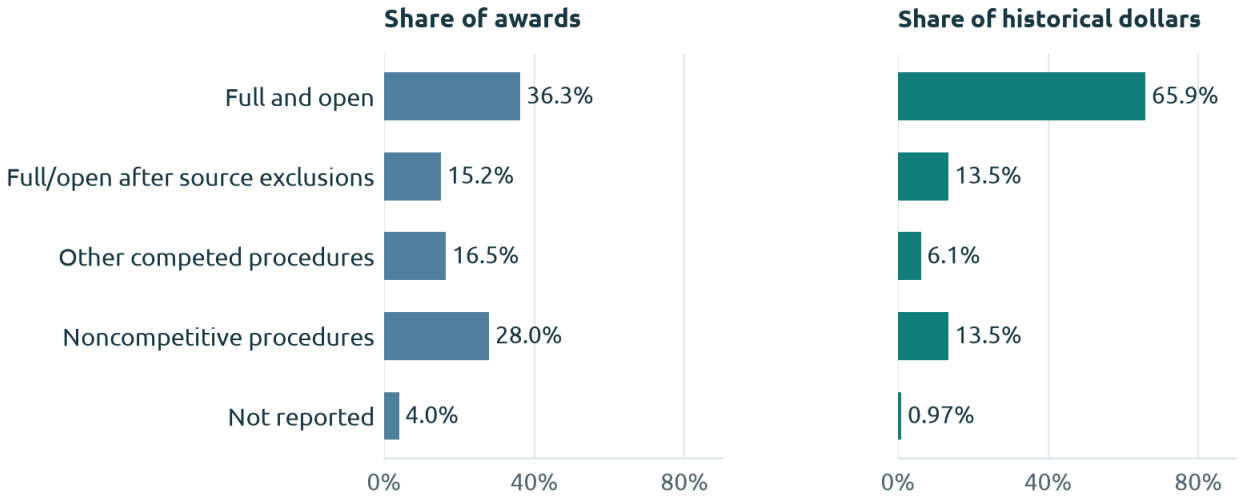
UEIs are not consolidated corporate parents. Zero and negative amounts remain in portfolio totals.

Source: USAspending award summaries via Recompete Radar. Dated snapshot.

Competition and timing need separate lenses

Award procedures describe the record; end dates are a starting point for further research.

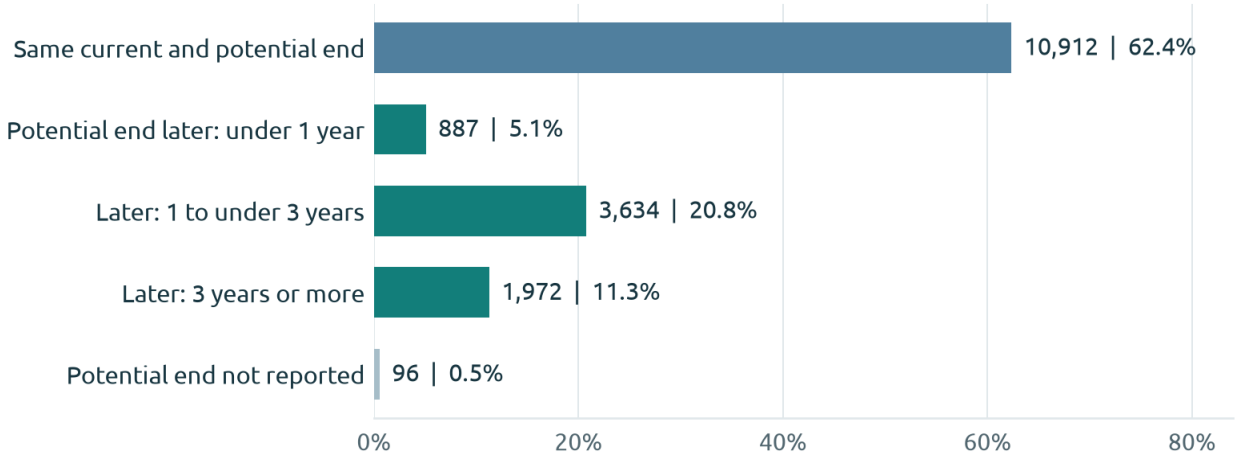
Full and open: 36.3% of awards, 65.9% of historical obligations



Population: all 437,755 awards. "Other competed" combines simplified-acquisition competition, competitive delivery orders and follow-ons to competed actions. These labels do not measure the number of bids.

37.1% of near-term awards have a later potential end

Only 17,501 awards (4.0% of the portfolio) have valid current end dates from October 17, 2026 through October 17, 2027. The chart below covers that cohort, without a score filter.



6,493 have later potential ends, including 1,972 with at least three more years. Potential dates can include unexercised options; neither matching dates nor later dates establish a future competition. The 96 unreported potential ends are HUD records.

Source: USAspending award summaries via Recompete Radar. Dated snapshot.